

BlackHawkData

OT/IoT Segmentation Playbook

Securing Industrial and Connected Device Networks

BlackHawk Data

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EXECUTIVE SUMMARY

Operational Technology (OT) and Internet of Things (IoT) devices present unique security challenges due to their specialized nature, long lifecycles, and critical role in business operations. This playbook provides a practical methodology for implementing network segmentation to protect these assets while maintaining operational continuity.

Effective OT/IoT segmentation reduces the attack surface, limits lateral movement, and ensures that compromised IT systems cannot directly impact critical industrial processes. This guide aligns with industry frameworks including the Purdue Model, IEC 62443, and NIST Cybersecurity Framework.

OT/IOT SECURITY CHALLENGES

Unique Risk Factors

OT and IoT environments differ fundamentally from traditional IT in several critical ways:

| Factor | IT Environment | OT/IoT Environment |
|-------------------|----------------------------|---|
| Availability | High availability expected | Continuous operation mandatory |
| Change Management | Regular updates accepted | Changes require validation |
| Security Patches | Automated patching common | Patches may require recertification |
| Device Lifespan | 3-5 year replacement cycle | 15-20 year operational life |
| Network Protocols | Standard TCP/IP | Industrial protocols (Modbus, DNP3, etc.) |

Table 1: IT vs OT/IoT Environment Differences

Compliance Requirements

OT/IoT segmentation is driven by regulatory and industry requirements:

- NERC CIP: Critical infrastructure protection for electric utilities
- IEC 62443: International standards for industrial automation security
- NIST SP 800-82: Guide to OT security
- FDA Guidance: Cybersecurity for medical devices
- TSA Directives: Pipeline cybersecurity requirements

SEGMENTATION STRATEGY

Purdue Model Alignment

The Purdue Model for Control Hierarchy provides the foundation for OT network segmentation:

| Level | Name | Description | Security Zone |
|---------|------------------|---------------------|---------------|
| Level 0 | Physical Process | Sensors, actuators, | Critical Zone |

| | | | |
|---------|---------------------|---|------------------|
| | | physical equipment | |
| Level 1 | Basic Control | PLCs, RTUs, basic controllers | Critical Zone |
| Level 2 | Supervisory Control | HMI, SCADA, engineering stations | Operational Zone |
| Level 3 | Site Operations | Manufacturing execution systems, historians | Operational Zone |
| Level 4 | Business Planning | ERP, scheduling, reporting | Enterprise Zone |
| Level 5 | Enterprise | Corporate IT, internet, cloud | Enterprise Zone |

Table 2: Purdue Model Levels

Zone Design Principles

Effective zone design follows these principles:

1. Group assets by function and criticality: Similar systems in same zone
2. Minimize cross-zone traffic: Only necessary communication allowed
3. Implement defense in depth: Multiple security controls at each boundary
4. Enable monitoring: Full visibility into zone-to-zone traffic
5. Plan for growth: Design zones to accommodate future expansion

Conduit Architecture

Conduits are secure communication channels between zones. Each conduit should:

- Be explicitly defined with documented business justification
- Implement protocol-aware inspection and filtering
- Support both north-south (hierarchical) and east-west (peer) communication
- Include redundancy for critical operational paths
- Enable logging and monitoring for security analysis

IMPLEMENTATION PLAYBOOK

Phase 1: Discovery

Comprehensive asset discovery is the foundation of effective segmentation:

6. Passive discovery: Monitor network traffic to identify all connected devices
7. Active scanning: Use specialized OT-safe scanning tools where appropriate
8. Physical inspection: Validate network diagrams against actual connectivity
9. Asset inventory: Document device details including manufacturer, model, firmware version
10. Communication mapping: Identify all required protocols and peer relationships

Phase 2: Design

Design segmentation architecture based on discovery findings:

11. Define security zones based on criticality and function
12. Map required conduits between zones
13. Select appropriate security controls for each boundary
14. Design monitoring and logging infrastructure
15. Create implementation timeline with maintenance windows

Phase 3: Deployment

Execute segmentation deployment with minimal operational impact:

16. Deploy monitoring infrastructure first for baseline visibility
17. Implement firewall rules in monitor-only mode
18. Validate rule effectiveness and tune policies
19. Enable enforcement during planned maintenance windows
20. Document all changes and update network diagrams

Phase 4: Validation

Verify segmentation effectiveness and compliance:

21. Test security controls against defined requirements
22. Validate operational functionality is maintained
23. Conduct penetration testing to verify segmentation
24. Review compliance against applicable frameworks
25. Establish ongoing monitoring and maintenance procedures

TECHNOLOGY SOLUTIONS

OT/IoT segmentation requires specialized security technologies:

| Technology | Function | Key Features |
|------------------------|---------------------------|---|
| Industrial Firewall | Zone boundary protection | Protocol-aware inspection, low latency |
| Unidirectional Gateway | Data diode implementation | Physical one-way data transfer |
| Network TAPs/SPAN | Traffic monitoring | Passive, non-intrusive visibility |
| Asset Discovery | Device inventory | Passive discovery, vulnerability identification |
| SIEM | Security monitoring | OT-specific parsers, correlation rules |

Table 3: Segmentation Technologies

BEST PRACTICES

BlackHawk Data recommends the following best practices for OT/IoT segmentation:

26. Engage operations teams early: Security must support operational requirements
27. Test in non-production first: Validate all changes in a representative environment
28. Document everything: Maintain accurate network diagrams and policy documentation



- 29. Plan for incident response: Ensure security teams can access OT networks when needed
- 30. Monitor continuously: OT networks require 24/7 security monitoring
- 31. Review regularly: Audit segmentation effectiveness quarterly

Additional considerations for specific industries:

- Manufacturing: Protect production lines while enabling MES integration
- Energy: Implement NERC CIP compliance with operational reliability
- Healthcare: Secure medical devices while ensuring patient care continuity
- Transportation: Protect critical infrastructure with high availability requirements

CONCLUSION

OT/IoT segmentation is essential for protecting critical infrastructure and connected devices from cyber threats. By following this playbook, organizations can implement effective segmentation that enhances security while maintaining operational continuity.

The key to success is understanding that OT/IoT security requires a different approach than traditional IT security. Close collaboration between security and operations teams, combined with specialized tools and methodologies, ensures successful outcomes.

For OT/IoT segmentation assessment, design, and implementation services, contact BlackHawk Data industrial security specialists at blackhawk11.com.